

This notice in TED website: <http://ted.europa.eu/udl?uri=TED:NOTICE:171832-2015:TEXT:EN:HTML>

**United Kingdom-Winchester: Construction work
2015/S 095-171832**

Contract award notice

Works

Directive 2004/18/EC

Section I: Contracting authority

I.1) Name, addresses and contact point(s)

Hampshire County Council
Three Minsters House, High Street
Contact point(s): Procurement Support Team
SO23 8UL Winchester
UNITED KINGDOM
Telephone: +44 1962832323
E-mail: procurement.support@hants.gov.uk
Fax: +44 1962841326

Internet address(es):

General address of the contracting authority: <http://www.hants.gov.uk/>
Electronic access to information: <https://in-tendhost.co.uk/hampshire>

I.2) Type of the contracting authority

Regional or local authority

I.3) Main activity

General public services
Public order and safety
Environment
Economic and financial affairs
Health
Housing and community amenities
Social protection
Recreation, culture and religion
Education

I.4) Contract award on behalf of other contracting authorities

The contracting authority is purchasing on behalf of other contracting authorities: yes
Various other organisations as listed in Section VI.2 of this notice
Various
UNITED KINGDOM

Section II: Object of the contract

II.1) Description

II.1.1) Title attributed to the contract

Southern Construction Framework for public sector major construction projects and programmes of construction work.

II.1.2) Type of contract and location of works, place of delivery or of performance

Works

Main site or location of works, place of delivery or of performance: Lot 1 — South West England, United Kingdom (UKK)

Lot 2 — South East England, United Kingdom (UKJ)

Lot 3 — London, United Kingdom (UKI).

NUTS code UKI,UKJ,UKK

II.1.3) Information about a framework agreement or a dynamic purchasing system (DPS)

The notice involves the establishment of a framework agreement

II.1.4) Short description of the contract or purchase(s)

The Framework Commissioning Authorities (Hampshire County Council, Devon County Council and Haringey Council) have appointed 11 (eleven) contractors to the Southern Construction Framework for public sector major construction projects and programmes of work. The culmination of the procurement process has established a successor to the UK Southern Regional Framework Agreement and to those currently known as Construction Framework South West (CFSW) and iESE South East and London Construction Framework for Major Projects. The Framework will also be complementary to the new suite of local construction frameworks being established in London by the London Construction Programme (LCP - OJEU Notice 2014/S 039-063860).

The Framework has been jointly procured by Devon County Council, Hampshire County Council and Haringey Council for and on behalf of the South West, South East and London respectively. The framework is divided into 3 lots respecting the above regions.

The value of projects will vary between the lots, but will be from 1 000 000-5 000 000 GBP upwards. The framework is open for use by all public body organisations in the South West, South East and London, and will provide a structure through which building construction works may be procured by any participating organisation.

The framework may also be used by exception (across all Lots) for projects of less than the envisaged lower project limits, in the case of the CFSW this may be down to 250 000 GBP.

II.1.5) Common procurement vocabulary (CPV)

45000000, 45100000, 45200000, 45300000, 45400000, 45500000, 71000000, 71220000, 71221000, 71230000

II.1.6) Information about Government Procurement Agreement (GPA)

The contract is covered by the Government Procurement Agreement (GPA): yes

II.2) Total final value of contract(s)

II.2.1) Total final value of contract(s)

Value: 3 900 000 000 GBP

Excluding VAT

Section IV: Procedure

IV.1) Type of procedure

IV.1.1) Type of procedure

Restricted

IV.2) Award criteria

IV.2.1) Award criteria

The most economically advantageous tender in terms of

1. Quality. Weighting 65
2. Cost. Weighting 35

IV.2.2) **Information about electronic auction**

An electronic auction has been used: no

IV.3) **Administrative information**

IV.3.1) **File reference number attributed by the contracting authority**

E02020

IV.3.2) **Previous publication(s) concerning the same contract**

Prior information notice

Notice number in the OJEU: [2014/S 55-091227](#) of 19.3.2014

Contract notice

Notice number in the OJEU: [2014/S 105-184290](#) of 3.6.2014

Section V: Award of contract

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Balfour Beatty Regional Construction Ltd

130 Wilton Road

SW1V 1LQ London

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

BAM Construction Ltd

Breakspear Way

HP2 4FL Hemel Hempstead

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Bouygues (UK) Ltd

Elizabeth House, 39 York Road

SE1 7NQ London

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Galliford Try Construction Ltd

Cowley Business Park, Cowley

UB8 2AL Uxbridge

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

ISG Construction Limited

Aldgate House, 33 Aldgate High Street

EC3N 1AG London

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Kier Construction Ltd

Tempsford Hall

SG19 2BD Sandy

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Midas Construction Ltd

Midas House, Woodwater Park, Pynes Hill

EX2 5WS Exeter

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Morgan Sindall Plc

Corporation Street

CV21 2BW Rugby

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Wates Construction Ltd

4th Floor, Network House Basing View

RG21 4HG Basingstoke

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 1 - Lot title: Southern Construction Framework, South West

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 14

Number of offers received by electronic means: 14

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Wilmott Construction Ltd

Spirella 2 Icknield Way

SG6 4GY Letchworth

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 16

Number of offers received by electronic means: 16

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

BAM Construction Ltd

Breakspear Way

HP2 4FL Hemel Hempstead

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

- V.1) **Date of contract award decision:**
29.4.2015
- V.2) **Information about offers**
Number of offers received: 16
Number of offers received by electronic means: 16
- V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**
Galliford Try Construction Ltd
Cowley Business Park, Cowley
UB8 2AL Uxbridge
UNITED KINGDOM
- V.4) **Information on value of contract**
- V.5) **Information about subcontracting**
The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

- V.1) **Date of contract award decision:**
29.4.2015
- V.2) **Information about offers**
Number of offers received: 16
Number of offers received by electronic means: 16
- V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**
Kier Construction Ltd
Tempsford Hall
SG19 2BD Sandy
UNITED KINGDOM
- V.4) **Information on value of contract**
- V.5) **Information about subcontracting**
The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

- V.1) **Date of contract award decision:**
29.4.2015
- V.2) **Information about offers**
Number of offers received: 16
Number of offers received by electronic means: 16
- V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**
Mace Limited
155 Moorgate
EC2M 6XB London
UNITED KINGDOM
- V.4) **Information on value of contract**
- V.5) **Information about subcontracting**
The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 16

Number of offers received by electronic means: 16

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Midas Construction Ltd

Midas House, Woodwater Park, Pynes Hill

EX2 5WS Exeter

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 16

Number of offers received by electronic means: 16

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Morgan Sindall Plc

Corporation Street

CV21 2BW Rugby

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 16

Number of offers received by electronic means: 16

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Wates Construction Ltd

4th Floor, Network House, Basing View

RG21 4HG Basingstoke

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 2 - Lot title: Southern Construction Framework, South East

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 16

Number of offers received by electronic means: 16

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Wilmott Construction Ltd

Spirella 2 Icknield Way

SG6 4GY Letchworth

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

BAM Construction Ltd

Breakspear Way

HP2 4FL Hemel Hempstead

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Bouygues (UK) Ltd

Elizabeth House, 39 York Road

SE1 7NQ London

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Galliford Try Construction Ltd
Cowley Business Park, Cowley
UB8 2AL Uxbridge
UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Kier Construction Ltd
Tempsford Hall
SG19 2BD Sandy
UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Mace Limited
155 Moorgate
EC2M 6XB London
UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Morgan Sindall Plc

Corporation Street

CV21 2BW Rugby

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Wates Construction Ltd

4th Floor, Network House, Basing View

RG21 4HG Basingstoke

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Lot No: 3 - Lot title: Southern Construction Framework, London

V.1) **Date of contract award decision:**

29.4.2015

V.2) **Information about offers**

Number of offers received: 15

Number of offers received by electronic means: 15

V.3) **Name and address of economic operator in favour of whom the contract award decision has been taken**

Wilmott Construction Ltd

Spirella 2 Icknield Way

SG6 4GY Letchworth

UNITED KINGDOM

V.4) **Information on value of contract**

V.5) **Information about subcontracting**

The contract is likely to be sub-contracted: no

Section VI: Complementary information

VI.1) Information about European Union funds

The contract is related to a project and/or programme financed by European Union funds: yes
Reference to project(s) and/or programme(s): Certain individual works projects within the framework, may be financed by EU funds.

The SCF may be used to undertake projects funded by EU grants (including ERDF grants).

VI.2) Additional information:

The framework has been jointly procured by Devon County Council, Hampshire County Council and Haringey Council (the Councils) in 3 Lots. The Southern Construction Framework represents a combined approach to building construction in the South of England by joining up the following:

South West — Construction Framework South West (CFSW), led by Devon County Council for and on behalf of authorities in the South West. The existing framework is in its second generation.

South East – Currently known as iESE South East and London Construction Framework, led by Hampshire County Council. This existing framework is in its second generation.

London — Currently served by the iESE South East and London Construction Framework. A new body, the London Construction Programme, has developed a procurement strategy for London, and led by Haringey Council, will be putting in place a set of local construction frameworks in 2014/2015 (see OJEU Notice [2014/S 039-063860](#)).

The new Southern Construction Framework will be led by Hampshire County Council for and on behalf of the Councils. The Councils will develop and promote best practice two stage open book tendering, a performance management approach and a greater focus on local requirements.

The new Framework will follow the principles and practice of the existing CFSW and iESE South East and London Construction Frameworks, as well as the Government Construction Strategy (2011), the Industrial Strategy for Construction (Construction 2025), and the guidance to new models of construction procurement, specifically Two Stage Open Book, which was published in January 2014 (link below).

https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/275722/Two_Stage_Open_Book_Guidance.pdf

The Framework will be available for all types of construction work, Construct only or Design & Construct. The framework will include pre and post contract construction services for the management of the development of projects. There will be a generic design within the framework for new schools.

The framework is open to all public sector organisations within the specified geographic area which broadly covers Greater London, the South East of England and the South West of England and as defined in the Project brief, and by the NUTS codes in Section II.1.2 of this notice.

Public sector organisations include (but are not limited to):

Local Authorities in Greater London, the South East and South West (i.e. a local authority as defined in Regulation 3(2) of the Public Contracts Regulations 2006 ('the Regulations'),

Local Authorities include all County, City, District and Borough Councils, London Borough and London public sector organisations as referenced in the project brief and Unitary Authorities. A list of all local authorities is available at:

<http://www.direct.gov.uk/en/DI1/Directories/Localcouncils/index.htm>

or <http://openlylocal.com/councils/all>

Central Government Department and Agencies <https://www.gov.uk/government/organisations#agencies-and-public-bodies>

Educational establishments (e.g. schools, school governing bodies; voluntary aided schools; foundation schools; any faith educational establishments including the Roman Catholic Dioceses and Anglican

Dioceses, associated with the named Local Authorities including diocesan authorities; academies; free schools, city technology colleges; foundation partnerships; education authorities, publicly funded schools, universities, colleges, further education establishments; higher education establishments and other educational establishments).

<http://www.studylondon.ac.uk/universities>

<http://www.schoolswebdirectory.co.uk/>

<http://schoolsfinder.direct.gov.uk/schoolsfinder>

National Park Authorities <http://www.nationalparks.gov.uk/>

Registered Social Landlords (Housing Associations). Registered Providers of Social Housing (as defined in the Housing and Regeneration Act 2008), and as registered with the Home and Communities Agency (or its successor body). <http://www.homesandcommunities.co.uk/>

Police Forces http://www.police.uk/?view=force_sites

Fire and Rescue Services <http://www.fireservice.co.uk/information/ukfrs>

NHS Bodies England

<http://www.nhs.uk/ServiceDirectories/Pages/AcuteTrustListing.aspx>

<http://www.nhs.uk/servicedirectories/Pages/PrimaryCareTrustListing.aspx>

<http://www.nhs.uk/ServiceDirectories/Pages/MentalHealthTrustListing.aspx>

<http://www.nhs.uk/ServiceDirectories/Pages/CareTrustListing.aspx>

<http://www.nhs.uk/ServiceDirectories/Pages/AmbulanceTrustListing.aspx>

<http://www.nhs.uk/ServiceDirectories/Pages/StrategicHealthAuthorityListing.aspx>

<http://www.nhs.uk/ServiceDirectories/Pages/SpecialHealthAuthorityListing.aspx>

<http://www.nhs.uk/ServiceDirectories/Pages/OtherListing.aspx>

Third Sector and Charities in the United Kingdom

<http://www.charity-commission.gov.uk/>

<http://www.oscr.org.uk/>

<http://www.charitycommissionni.org.uk/>

Projects commissioned by Local Enterprise Partnerships (LEP's)

Also permitted to access the framework are locally delivered Public Service providers e.g. General Practitioners' Surgeries

www.nhs.uk/service-search/go/locationsearch/4

The option is reserved for the framework to be used by projects funded by Section 106 and/or community infrastructure levy. Other additional Public Bodies operating in this Region but not specifically referred to may also use this Framework. It further includes successors to those organisations already identified and their subsidiaries.

Other London Specific Organisations

Greater London Authority Group:

Including but not limited to Transport for London, London Fire and Emergency Planning Association, (London Fire Brigade), Mayor's Office for Policing and Crime, Royal Parks and any subsequent body included in the GLA group.

Police and Emergency Services in Greater London: (i.e. fire authorities, fire and rescue authorities, police authorities, and the Metropolitan Police Authority/Service as defined by Regulations 3 (1) (j) (k) (n) and (m) of 'the Regulations') and Ambulance Authority/Service.

All Providers of Social Housing in London as listed below:

The following types of organisations who own or manage stock in the Greater London area: Registered Providers of Social Housing (as defined in the Housing and Regeneration Act 2008), and as registered with the

Home and Communities Agency (or its successor body), Tenant Management Organisations (TMOs) and their agents, all Arms Length Management Organisations (or any successor bodies) established by Local Authorities within Greater London.

Trusts, Charities, Social Enterprises, Mutuals, and Community Interest Companies:

(i.e. organisations that have been established by the public bodies within the scope of this advertisement and/or where the contracting public bodies are trustees or partners of the Trusts, Social Enterprises, Mutuals and Community Interest Companies or any similar organisation). The Royal Botanic Gardens, Kew.

Other Public Sector Organisations:

London Waste Authorities, Local Government Association, The Electoral Commission and Lee Valley Park Authority.

House of Commons and the House of Lords

It is intended that the Framework will be available to projects wholly/partially funded by national and European grants.

The Framework may be used by non Public Sector organisations to comply with conditions associated with the use of public funds for those specific projects.

The fundamental requirements of the framework are:

1. Client Commitment — The early creation of an integrated team including Consultants, Tier 1 Contractor(s) and Tier 2/3 Subcontractors and Suppliers
2. Demonstrable Benefits — to Client(s), Tier 1 Contractor(s) and Tier 2/3 Subcontractors and Suppliers
3. Agreed Activities — Throughout the Preconstruction Phase of Two Stage Open Book/Supply Chain Collaboration, describing step by step the roles and contributions of Consultants, Tier 1 Contractor(s) and Tier 2/3 Subcontractors and Suppliers in relation to each work/supply package, as preconditions to the Client granting authority for the Construction Phase of the project to proceed
4. Governance and Continuity — Appropriate individuals representing the Client and other integrated team members, briefed, trained and working together to overcome and challenge any delay or disruption to agreed Two Stage Open Book/Supply Chain Collaboration processes
5. Collaborative Culture — Agreed activities to build mutual trust and confidence and eliminate adversarial or opportunistic behaviours
6. Conditional Contracts — Early Preconstruction Phase appointments of Consultants and Tier 1 Contractor(s) (and where possible Tier 2/3 Subcontractors and Suppliers) to undertake clearly specified Two Stage Open Book/Supply Chain Collaboration activities, with their Construction Phase appointments strictly conditional on meeting the project brief, Project Budget and other agreed preconditions
7. Preconstruction Phase Timetable — Commitment to binding deadlines for all Preconstruction Phase activities governing joint design, costing, risk management and programming under Two Stage Open Book/Supply Chain Collaboration
8. Open Book Costs — Agreement of fees/profit/overheads of Consultants and of Tier 1 Contractor(s) (and where possible of Tier 2/3 Subcontractors and Suppliers), so that cost savings do not erode margins. Guidance and Case Studies — Use of evidence as to what Two Stage Open Book/Supply Chain Collaboration can achieve and how they should be implemented
10. Minimum standards of performance — expectation that contractors will maintain minimum standards of performance
11. Local requirements — development of relationships to help local authorities to deliver local requirements.

VI.3) **Procedures for appeal**

VI.3.1) **Body responsible for appeal procedures**

VI.3.2) **Lodging of appeals**

VI.3.3) **Service from which information about the lodging of appeals may be obtained**

VI.4) **Date of dispatch of this notice:**

14.5.2015